

Annex 6 Description and definition of Institutional Capacity Building in BSU

Note on the Capacity Building concept

Bevillingstilsagn/Letter of Grant:

"Vægten vil være på langsigtet institutionel kapacitetsopbygning inden for forskning, uddannelse og forskningsformidling."

UN (Economic and Social Council, 2006) defines capacity development as the process by which entities develop abilities to perform functions, solve problems and set and achieve objectives. It needs to be addressed at three inter-related levels: individual, institutional and societal.

In the initiative 'Building Stronger Universities' (BSU) reference to capacity building is given to institutional capacity building, suggesting that the entity for which capacity will be built is the University in question. Individual capacity building (e.g. PhD level research or training and mentoring of employees) should be seen as an integral part of institutional capacity building and not as a standalone activity.

The initiative should be aligned with other initiatives and building upon areas of internationally recognised strengths among the Danish partner universities. At the initial stages of the BSU initiative the support to regulatory context as well as infrastructural investment will be extremely limited.

In the BSU project the *institutional capacity building* concept in relation to the South universities will emphasize;

- strengthening the capacity of the institution to develop and implement education and research programmes and effectively disseminate the research results

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The project will include capacity development activities in the partner institutions in the following areas;

- development and strengthening relevant PhD programmes (PhD courses, supervision guidelines, training of supervisors)
- support the capacity to undertake research based education and supervision within selected areas of research by increasing the number of academic staff with PhD qualifications (PhD scholarships)
- strengthening relevant research capacity and international collaboration (joint research projects and research networks)
- strengthening methods and capacity for effective dissemination of research results and findings to stakeholders (PhD courses, senior staff training and web development)
- building capacity for effective and efficient management of activities (mentor programs and staff training)
- building capacity for effective external fundraising (support to fundraising units and proposal development)

Source:

UN, Economic and Social Council, Definition of basic concepts and terminologies in governance and public administration, 2006.

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